

# Nine Months ended September 30, 2013 Consolidated Third Quarter Earnings Report - Supplementary Information

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#### **Reference Materials: Consolidated Forecasts**

- \* Forecasts are unchanged from the figures announced on February 8, 2013.
- Full-Year Consolidated Business Results estimate
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## October 2013

## SAPPORO HOLDINGS LTD.

Securities Code: 2501
URL http://www.sapporoholdings.jp/english/

## Financial Highlights (2009 - 2013)

**Consolidated Financial Highlights** 

(billions of yen, except percentages, ratios, per-share data, and exchange rates

		Nine months ended September 30, 2009	Nine months ended September 30, 2010	Nine months ended September 30, 2011	Nine months ended September 30, 2012	Nine months ended September 30, 2013
Net sales	Including liquor tax	283.1	284.0	320.7	354.7	369.5
ivet sales	Excluding liquor tax	194.8	198.3	240.1	274.7	287.8
Overseas net sales to total	Excluding liquor tax	8.7%	9.8%	11.2%	13.7%	18.7%
Operating income	Before goodwill amortization	8.6	10.3	14.4	8.4	12.4
Operating income	After goodwill amortization	7.8	9.4	12.2	5.5	9.4
	Including liquor tax / after goodwill amortization	2.8%	3.3%	3.8%	1.6%	2.6%
Operating margin	Excluding liquor tax /before goodwill amortization	4.4%	5.2%	6.0%	3.1%	4.3%
	Excluding liquor tax /after goodwill amortization	4.0%	4.8%	5.1%	2.0%	3.3%
Ordinary income		6.2	8.5	10.5	4.4	8.8
Net income		2.3	3.3	0.5	0.5	5.4
Total assets		511.9	499.1	543.1	585.0	597.7
Net assets		116.2	119.2	122.4	126.1	149.4
Balance of debt	Gross	200.5	199.9	218.0	255.2	244.7
balance of debt	Net	178.9	190.0	209.0	245.3	234.9
Debt-to-equity ratio (times)	Gross	1.7	1.7	1.8	2.0	1.6
Debt-to-equity fatio (times)	Net	1.5	1.6	1.7	1.9	1.6
Depreciation and amortizatio	n	16.8	17.0	17.8	19.2	18.8
Amortization of goodwill		0.7	0.8	2.1	2.8	3.0
EBITDA	Operating income + Depreciation and amortization +Amortization of goodwill	25.4	27.4	32.2	27.7	31.2
Exchange rates (Yen)	US\$	94.97	89.49	80.59	79.40	96.84
Exchange rates (Yen)	CAN\$	81.40	86.38	82.45	79.18	94.52

		Years ended December 31, 2009	Year ended December 31, 2010	Year ended December 31, 2011	Year ended December 31, 2012	Year ending December 31, 2013 (forecast)
Net sales	Including liquor tax	387.5	389.2	449.4	492.4	512.0
Not Sales	Excluding liquor tax	264.6	269.8	336.8	379.7	397.3
Overseas net sales to total	Excluding liquor tax	8.5%	9.4%	11.0%	14.1%	14.7%
Operating income	Before goodwill amortization	13.9	16.5	21.9	18.2	19.2
Operating income	After goodwill amortization	12.8	15.4	18.8	14.4	15.3
	Including liquor tax / after goodwill amortization	3.3%	4.0%	4.2%	2.9%	3.0%
Operating margin	Excluding liquor tax /before goodwill amortization	5.3%	6.1%	6.5%	4.8%	4.8%
	Excluding liquor tax /after goodwill amortization	4.9%	5.7%	5.6%	3.8%	3.9%
Ordinary income		10.7	14.3	16.8	13.6	14.0
Net income		4.5	10.7	3.1	5.3	5.5
Total assets		506.8	494.7	550.7	597.6	
Net assets		118.5	126.6	124.7	134.9	
Balance of debt	Gross	196.7	181.3	219.1	257.6	254.0
balance of debt	Net	190.4	167.9	209.9	247.8	244.3
Debt-to-equity ratio (times)	Gross	1.7	1.4	1.8	1.9	1.8
Debt-to-equity fatio (times)	Net	1.6	1.3	1.7	1.8	1.8
Capital expenditure	Cash basis	21.8	19.8	13.4	53.8	21.0
Depreciation and amortization	ำ	22.5	22.5	24.4	25.8	24.4
Amortization of goodwill		1.0	1.1	3.1	3.8	3.9
EBITDA	Operating income + Depreciation and amortization +Amortization of goodwill	36.4	39.0	46.4	44.0	43.6
ROE(%)	Before goodwill amortization	4.7%	9.8%	5.1%	7.3%	7.1%
, ,	After goodwill amortization	3.9%	8.9%	2.5%	4.2%	4.1%
E.D.S. (wan asp.)	Before goodwill amortization	14.19	30.49	16.03	23.68	24.01
E P S (yen sen)	After goodwill amortization	11.57	27.50	8.08	13.77	14.05
Evolundo ratos (Van)	US\$	93.65	87.79	79.79	79.81	85.00
Exchange rates (Yen)	CAN\$	82.30	85.18	80.74	79.83	83.00

<sup>\*1:</sup> The balance of debt includes commercial paper but excludes the balance of lease obligations.
\*2: Exchange rates are annual average rates.

Beer (Japan) (10,000 cases)

	Jan. 1 - Sep. 30, 2012	Jan. 1 - Sep. 30, 2013	YoY	Full-year estimate for fiscal 2013	Fiscal 2012 Actual	YoY
Sapporo Draft Beer Black Label	1,244	1,212	97%	1,677	1,705	98%
YEBISU (total)	631	639	101%	1,000	945	106%
1 Beer (total)	2,049	2,088	102%	2,953	2,913	101%
2 Happoshu (total)	107	88	83%	101	144	70%
3 New genre beer products (total)	1,577	1,565	99%	2,226	2,131	105%
Beer, happoshu, and new genre (total 1+2+3)	3,732	3,741	100%	5,280	5,187	102%
Sapporo Premium Alcohol Free	95	94	99%	150	122	123%
RTD (*1)	124	94	75%	162	158	102%

\*1 : RTD 1Case=250ml\*24 (billions of yen)

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		Jan. 1 - Sep. 30, 2012	Jan. 1 - Sep. 30, 2013	YoY	Full-year estimate for fiscal 2013	Fiscal 2012 Actual	YoY
	Domestic wines	3.3	3.4	106%	5.3	4.8	111%
	Imported wines	4.5	4.9	109%	7.7	7.1	108%
Wir	ne (total)	7.8	8.3	106%	13.1	11.9	109%
Spi	rits (total)	3.4	4.2	124%	6.6	4.8	138%
Sho	ochu (total)	7.8	9.3	119%	12.1	11.4	106%

**Beer (International)** 

(10,000 cases)

	Jan. 1 - Sep. 30, 2012	Jan. 1 - Sep. 30, 2013	YoY	Full-year estimate for fiscal 2013	Fiscal 2012 Actual	YoY
SLEEMAN BREWERIES LTD. (*2)	912	946	104%	1,290	1,202	107%
Sapporo brand	282	337	119%	450	382	118%

<sup>\*2 :</sup> Excludes contracted manufacturing for the Sapporo brand and sales of the Sapporo brand in Canada .

Soft Drinks (POKKA SAPPORO FOOD & BEVERAGE)

(10,000 cases)

	Jan. 1 - Sep. 30, 2012	Jan. 1 - Sep. 30, 2013	YoY	Full-year estimate for fiscal 2013	Fiscal 2012 Actual	YoY
Soft Drinks(*3)	3,612	3,391	94%	5,015	4,822	104%

<sup>\*3.</sup> Results for Pokka Sapporo Food & Beverage Ltd. represent the combined results of Sapporo Beverage Co., Ltd. and POKKA CORPORATION.

(Reference: Sales for fiscal 2012 (Jan - Sep) Sapporo Beverage: 15,010,000 cases, POKKA CORPORATION: 21,110,000 cases Sales for fiscal 2012 (Jan - Dec) Sapporo Beverage:19,600,000 cases, POKKA CORPORATION: 28,620,000 cases)

#### **Condensed Consolidated Statements of Income**

(billions of yen)

	Nine months ended September 30, 2012	Nine months ended September 30, 2013	Change	Change (%)
Japanese Alcoholic Beverages (*1)	192.2	195.3	3.1	1.6%
International Business	26.3	36.2	9.9	37.6%
Food & Soft Drinks (*1)	93.4	95.9	2.5	2.7%
Restaurants	19.9	20.2	0.3	1.7%
Real Estate	17.3	16.8	(0.4)	(2.8)%
Other (*1)	5.4	4.8	(0.6)	(11.8)%
Net sales	354.7	369.5	14.7	4.2%
Japanese Alcoholic Beverages	0.8	5.5	4.6	541.2%
International Business	0.1	1.0	0.8	595.6%
Food & Soft Drinks	(0.1)	(1.5)	(1.3)	1
Restaurants	0.2	0.2	(0.0)	(17.2)%
Real Estate	7.1	6.7	(0.3)	(5.2)%
Other	(0.3)	0.1	0.4	-
General corporate and intercompany eliminations	(2.4)	(2.7)	(0.3)	1
Operating income	5.5	9.4	3.8	68.9%
Operating income before goodwill amortization	8.4	12.4	3.9	47.0%
Non-operating income	1.9	2.1	0.2	11.9%
Non-operating expenses	3.0	2.7	(0.3)	(11.7)%
Ordinary income	4.4	8.8	4.4	100.1%
Extraordinary gains	0.0	3.5	3.5	-
Extraordinary losses	2.0	0.9	(1.1)	(56.4)%
Income before income taxes and minority interests	2.3	11.5	9.1	384.8%
Income taxes	2.0	6.1	4.0	201.4%
Minority interests (loss)	(0.2)	(0.0)	0.1	-
Net Income	0.5	5.4	4.8	817.1%

<sup>\*1:</sup>Effective from the fiscal year ending December 31, 2013, SAPPORO LOGISTICS SYSTEMS CO., LTD. and POKKA LOGISTICS CO., LTD., previously included under the Japanese Alcoholic Beverages and Food & Soft Drinks segments, respectively, have been reclassified to the Other segment. On July 1, 2013, Pokka Logistics Co., Ltd., was dissolved following an absorption-type merger with Sapporo Logistics Systems Co., Ltd.

Pokka Food (Singapore) Pte. Ltd., previously included under the Food & Soft Drinks segment, has been reclassified to the Restaurants segment. On April 1, 2013, Pokka Food (Singapore) Pte. Ltd. changed its name to Sapporo Lion (Singapore) Pte. Ltd.

Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2012 have been retroactively adjusted to reflect these changes.

#### Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax) (billions of yen)

	Nine months ended September 30, 2012	Nine months ended September 30, 2013	Change	Change (%)
Beer	110.7	112.8	2.1	2.0%
Happoshu	4.1	3.3	(0.7)	(17.4)%
New genre	51.9	51.5	(0.3)	(0.7)%
Total	166.7	167.8	1.0	(0.6)%

#### Sales (excluding liquor tax)

(billions of yen)

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	Nine months ended	Nine months ended	Change	Change (9/)
	September 30, 2012	September 30, 2013	Change	Change (%)
Beer	53.6	54.7	1.0	2.0%
Happoshu	2.2	1.8	(0.4)	(17.4)%
New genre	35.9	35.6	(0.2)	(0.7)%
Total	91.8	92.3	0.4	0.5%

Breakdown of Key Changes Numbers in parentheses mean decline in earnings (billions of yen)

Breakdown of Key Changes		Numbers in parentheses mean decline in earnings.			(billions of yer		
	Change factor	Nine months ended September 30, 2012	Nine months ended September 30, 2013	Income change	Details		
Beer, etc.		(0.2)	4.9	5.1			
Marginal profit	(subtotal)	` ,		(0.5)			
	Increase (decrease) in volume/product mix				Beer +0.7		
	,, p			0.0	Happoshu -0.2		
					New genre -0.1		
					Product mix +0.2		
	Other			(1.1)	Sapporo Premium Alcohol Free, RTD,		
	Other			(1.1)	Production costs, other factors		
Fixed costs and other	(subtotal)			5.8			
Tixed costs and other	Sales promotion costs				Advertising and promotional expenses		
	Facility cost				Depreciation and amortization, etc.		
	Other				Personnel expenses, etc.		
Wine and spirits		0.7	0.6	(0.1)			
Other		0.4	0.1	(0.3)			
apanese Alcoholic Bev	verages	0.8	5.5	4.6			
North America, etc.		1.4	2.3	0.9			
	Increase (decrease) in volume/product mix.			1.1	Increase in volume SLEEMAN 104%		
	Marketing costs	1		(0.2)	SLEEMAN BREWERIES LTD.		
	Other			0.0	Personnel expenses, Silver Springs Citrus, Inc., etc.		
Vietnam		(1.3)	(1.3)	(0.0)			
- Totalan	Increase (decrease) in volume/product mix.	(1.0)	(1.0)		Increase in volume		
					increase in volume		
	Marketing costs			(0.4)			
	Other				Personnel expenses, etc.		
ternational		0.1	1.0	0.8			
Japanese Food & Soft I	Drinks	(0.5)	(2.1)	(1.6)			
	Increase (decrease) in volume / product mix	(0.0)	(=)		Decrease in volume		
	Production costs						
					Decrease in the price of raw ingredients, other factors		
	Other costs			(0.6)	Increase in disitribution cost and personnel expenses,		
Other		0.4	0.6	0.2	International business, Restaurant, etc.		
ood & Soft Drinks		(0.1)	(1.5)	(1.3)			
	Existing stores			0.0			
	New stores / Refurbished stores			(0.0)			
estaurants		0.2	0.2	(0.0)			
estaurants	In	0.2	0.2				
	Rent			(0.2)			
	Sales			(0.0)			
eal Estate		7.1	6.7	(0.3)			
	Food business			0.2			
	Other			0.2	Insurance business, Logistics business		
	Other	(0.0)			misurance business, Logistics business		
ther		(0.3)	0.1	0.4			
eneral corporate and into	ercompany eliminations	(2.4)	(2.7)	(0.3)			
rating income		5.5	9.4	3.8			
ating income		5.5	9.4	3.0			
rating income before god	odwill amortization	8.4	12.4	3.9			
	Financial income (expense)	(2.1)	(1.4)	0.7	Deduction of interest accounts		
			0.1		Reduction of interest payments		
	Equity in income (leases) of effiliates			(0.1)			
	Equity in income (losses) of affiliates	0.2					
	Other	0.7	0.7	0.0			
on-operating income and	Other						
on-operating income and	Other	0.7	0.7	0.0			
<u> </u>	Other expenses	0.7 (1.2) 4.4	0.7 (0.6) 8.8	0.0 0.6 4.4			
<u> </u>	Other  expenses  Gain on sales of investment securities	0.7 (1.2) 4.4 0.0	0.7 (0.6) 8.8 3.5	0.0 0.6 4.4 3.5			
<u> </u>	Other expenses  Gain on sales of investment securities Other extraordinary gains	0.7 (1.2) 4.4 0.0 0.0	0.7 (0.6) 8.8 3.5 0.1	0.0 0.6 4.4 3.5 0.0			
<u> </u>	Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment	0.7 (1.2) 4.4 0.0 0.0 (0.6)	0.7 (0.6) 8.8 3.5 0.1 (0.4)	0.0 0.6 4.4 3.5 0.0 0.2			
<u> </u>	Other expenses  Gain on sales of investment securities Other extraordinary gains	0.7 (1.2) 4.4 0.0 0.0	0.7 (0.6) 8.8 3.5 0.1	0.0 0.6 4.4 3.5 0.0			
<u> </u>	Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment	0.7 (1.2) 4.4 0.0 0.0 (0.6)	0.7 (0.6) 8.8 3.5 0.1 (0.4)	0.0 0.6 4.4 3.5 0.0 0.2			
nary income	Other expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Impairment losses Other extraordinary losses	0.7 (1.2) 4.4 0.0 0.0 (0.6) (0.0) (1.5)	0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3) (0.2)	0.0 0.6 4.4 3.5 0.0 0.2 (0.2) 1.3			
nary income	Other  Expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Impairment losses Other extraordinary losses sses	0.7 (1.2) 4.4 0.0 0.0 (0.6) (0.0) (1.5)	0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3) (0.2) 2.6	0.0 0.6 4.4 3.5 0.0 0.2 (0.2) 1.3 4.7			
nary income  xtraordinary gains and loone before income taxe	Other  Capenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Impairment bases Other extraordinary losses Sees Ses and minority interests	0.7 (1.2) 4.4 0.0 0.0 (0.6) (0.0) (1.5) (2.1)	0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3) (0.2) 2.6	0.0 0.6 4.4 3.5 0.0 0.2 (0.2) 1.3 4.7			
nary income  xtraordinary gains and loone before income taxe	Other  Expenses  Gain on sales of investment securities Other extraordinary gains Loss on sales/disposal of property, plant and equipment Impairment losses Other extraordinary losses sses	0.7 (1.2) 4.4 0.0 0.0 (0.6) (0.0) (1.5)	0.7 (0.6) 8.8 3.5 0.1 (0.4) (0.3) (0.2) 2.6	0.0 0.6 4.4 3.5 0.0 0.2 (0.2) 1.3 4.7			

	Nine months	Nine months
	ended	ended
	September 30,	September 30,
	2012	2013
Yen/US\$	79.40	96.84
Yen/CAN\$	79.18	94.52
Yen/EUR	101.72	127.48

Segment Information (billions of yen)

Nine months ended September 30, 2012	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales(*1)	192.2	26.3	93.4	19.9	17.3	5.4	-	354.7
Operating income	0.8	0.1	(0.1)	0.2	7.1	(0.3)	(2.4)	5.5
(Operating income before goodwill amortization)	0.8	0.9	1.8	0.2	7.1	(0.3)	(2.4)	8.4
Sales promotion costs								
Sales incentives and commissions	13.3	0.1	10.3	0.0	0.0	0.1	(0.0)	23.8
Advertising and promotion expenses	12.0	1.0	2.7	0.7	0.1	0.0	0.0	16.8
Promotion items	3.8	1.3	0.0	0.0	0.0	0.0	0.0	5.2
Depreciation and amortization	9.2	1.0	4.8	0.4	3.4	0.0	0.0	19.2
Amortization of goodwill	0.0	0.8	2.0	0.0	0.0	0.0	0.0	2.8
EBITDA (*2)	10.1	2.0	6.7	0.7	10.6	(0.2)	(2.4)	27.7

Nine months ended September 30, 2013	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	195.3	36.2	95.9	20.2	16.8	4.8	-	369.5
Operating income	5.5	1.0	(1.5)	0.2	6.7	0.1	(2.7)	9.4
(Operating income before goodwill amortization)	5.5	1.9	0.5	0.2	6.7	0.1	(2.7)	12.4
Sales promotion costs								
Sales incentives and commissions	14.1	0.1	9.4	0.0	0.0	0.0	(0.0)	23.7
Advertising and promotion expenses	10.8	1.2	3.3	0.7	0.1	0.0	(0.0)	16.3
Promotion items	2.8	2.0	0.0	0.0	0.0	0.0	(0.1)	4.8
Depreciation and amortization	8.1	1.4	5.2	0.4	3.3	0.0	0.1	18.8
Amortization of goodwill	0.0	0.9	2.0	0.0	0.0	0.0	0.0	3.0
EBITDA(*2)	13.6	3.4	5.7	0.6	10.1	0.1	(2.5)	31.2

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	3.1	9.9	2.5	0.3	(0.4)	(0.6)	-	14.7
Operating income	4.6	0.8	(1.3)	(0.0)	(0.3)	0.4	(0.3)	3.8
(Operating income before goodwill amortization)	4.6	0.9	(1.3)	(0.0)	(0.3)	0.4	(0.3)	3.9
Sales promotion costs								
Sales incentives and commissions	0.8	0.0	(0.8)	0.0	0.0	(0.0)	(0.0)	(0.0)
Advertising and promotion expenses	(1.2)	0.2	0.5	0.0	(0.0)	0.0	(0.0)	(0.4)
Promotion items	(0.9)	0.6	0.0	(0.0)	0.0	0.0	(0.1)	(0.4)
Depreciation and amortization	(1.1)	0.3	0.3	0.0	(0.1)	(0.0)	0.1	(0.4)
Amortization of goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.1
EBITDA (*2)	3.5	1.3	(1.0)	(0.0)	(0.5)	0.4	(0.1)	3.5

<sup>\*1:</sup>Effective from the fiscal year ending December 31, 2013, SAPPORO LOGISTICS SYSTEMS CO., LTD. and POKKA LOGISTICS CO., LTD., previously included under the Japanese Alcoholic Beverages and Food & Soft Drinks segments, respectively, have been reclassified to the Other segment. On July 1, 2013, Pokka Logistics Co., Ltd., was dissolved following an absorption-type merger with Sapporo Logistics Systems Co., Ltd.

Pokka Food (Singapore) Pte. Ltd., previously included under the Food & Soft Drinks segment, has been reclassified to the Restaurants segment. On April 1, 2013, Pokka Food (Singapore) Pte. Ltd. changed its name to Sapporo Lion (Singapore) Pte. Ltd.

Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2012 have been retroactively adjusted to reflect these changes.

\*2: EBITDA = Operating income + Depreciation and amortization + Amortization of goodwill

Effective from the fiscal year ended December 31, 2012, in conjunction with the transfer of IT assets held by the Sapporo Group to Sapporo Group Management Ltd..

IT asset depreciation and amortization has been adjusted between the Japanese Alcoholic Beverages segment and Corporate and eliminations.

The adjustments were 1.5 billion yen for the nine months ended September 30, 2013 and 1.6 billion yen for the nine months ended September 30, 2012.

## Consolidated Results (Nine Months ended September 30, 2013)

## **Condensed Consolidated Balance Sheets**

(billions of yen)

	December 31, 2012	September 30, 2013	Change	Primary Reasons
Current assets	138.2	126.7	(11.5)	
Cash and cash equivalents	9.7	9.8	0.0	
Notes and accounts receivable - trade	83.5	66.1	(17.4)	Seasonal factors
Inventories	32.4	37.4	5.0	
Other	12.4	13.3	0.8	
Fixed assets	459.3	470.9	11.5	
Fixed assets	360.5	360.4	(0.0)	
Goodwill	37.5	35.2	(2.3)	
Investments and other assets	61.3	75.2	13.9	Increase in Investment securities resulting from increase in unrealized holding gain on securities
Total assets	597.6	597.7	0.0	
Current liabilities	243.1	222.9	(20.2)	
Notes and accounts payable - trade	32.9	34.7	1.7	
Short-term debt	112.2	96.8	(15.4)	Repayment of short-term bank loans, redemption of bonds
Deposits received	12.3	10.7	(1.5)	
Other	85.5	80.5	(5.0)	
Long-term liabilities	219.5	225.3	5.8	
Long-term debt	145.3	147.9	2.5	Issuance of bonds, Increase in long-term debt
Employees' retirement benefits	7.3	6.1	(1.2)	
Other	66.7	71.2	4.5	
Total liabilities	462.6	448.2	(14.4)	
Shareholders' equity	130.3	131.9	1.5	
Accumulated other comprehensive income	1.4	14.1	12.7	Increase in unrealized holding gain on securities +9.9 Increase in foreign currency translation adjustments +2.7
Minority interests	3.1	3.3	0.2	
Total net assets	134.9	149.4	14.4	
Total liabilities and net assets	597.6	597.7	0.0	

## Financial Liabilities by segment

(billions of yen)

	December 31, 2012	September 30, 2013	Change	Primary Reasons
Japanese Alcoholic Beverages	48.3	38.3	(10.0)	
International	17.1	17.3	0.1	
Food & Soft Drinks	15.4	5.6	(9.8)	
Restaurants	0.0	0.4	0.4	
Real Estate	140.2	140.2	0.0	
Other	2.3	3.0	0.6	
Corporate and eliminations	34.1	39.8	5.7	
Total	257.6	244.7	(12.8)	Repayment of bank loans, redemption of bonds

#### **Overview of Segmentation Changes 2013**

Reportable segment income refers to operating income. Equity-method affiliates are therefore omitted below.

201	2 Segmentation		201	3 Segmentation		
Segment	Consolidated subsidiaries		Segment	Consolidated subsidiaries		
	SAPPORO BREWERIES LTD.			SAPPORO BREWERIES LTD.		
	SAPPORO WINES LIMITED			SAPPORO WINES LIMITED		
	YEBISU WINEMART CO., LTD.			YEBISU WINEMART CO., LTD.		
Japanese	SAPPORO LOGISTICS SYSTEMS CO., LTD.(*1)		Japanese	TANOSHIMARU SHUZO CO., LTD.		
Alcoholic Beverages	TANOSHIMARU SHUZO CO., LTD.		Alcoholic Beverages	SAPPORO ENGINEERING LIMITED		
	SAPPORO ENGINEERING LIMITED			STARNET CO., LTD.		
	STARNET CO., LTD.			NEW SANKO INC.		
	NEW SANKO INC.					
	SAPPORO INTERNATIONAL INC.			SAPPORO INTERNATIONAL INC.		
	SAPPORO U.S.A., INC.			SAPPORO U.S.A., INC.		
nternational	SAPPORO CANADA INC.			SAPPORO CANADA INC.		
International	SLEEMAN BREWERIES LTD.		International	SLEEMAN BREWERIES LTD.		
	SAPPORO ASIA PRIVATE LIMITED			SAPPORO ASIA PRIVATE LIMITED		
	SAPPORO VIETNAM LIMITED			SAPPORO VIETNAM LIMITED		
	SILVER SPRINGS CITRUS, INC. ( newly consolidated)			SILVER SPRINGS CITRUS, INC.		
	POKKA SAPPORO FOOD & BEVERAGE LTD. (newly established)			POKKA SAPPORO FOOD & BEVERAGE LTD.		
	SAPPORO BEVERAGE CO., LTD.(*2)			STELLA BEVERAGE SERVICES CO., LTD.		
	STELLA BEVERAGE SERVICES CO., LTD.			STAR BEVERAGE SERVICE CO., LTD.		
	STAR BEVERAGE SERVICE CO., LTD.			SUNPOKKA CO., LTD		
	POKKA CORPORATION(*2)	International SLEEMAN BREWERIES LTD. SAPPORO ASIA PRIVATE LIM SAPPORO VIETNAM LIMITED SILVER SPRINGS CITRUS, IN POKKA SAPPORO FOOD & BEVE STELLA BEVERAGE SERVICE C SUNPOKKA CO., LTD POKKA CREATE CO., LTD. POKKA CORPORATION (SINCE And are Companies  Restaurants SAPPORO LION LIMITED SAPPORO LION (SINGAPORE	POKKA CREATE CO., LTD.			
Food &Soft	SUNPOKKA CO., LTD		POKKA CORPORATION (SINGAPORE) PTE. LTD.			
Dinks	POKKA CREATE CO., LTD.		Drinks	And another 15 companies		
	POKKA LOGISTICS CO., LTD.(*1)			And another 13 companies		
	POKKA CORPORATION (SINGAPORE) PTE. LTD.					
	POKKA FOOD (SINGAPORE) PTE LTD. (*3)		,			
	And another 20 companies					
Restaurants	SAPPORO LION LIMITED		Restaurants	SAPPORO LION LIMITED		
			L	SAPPORO LION (SINGAPORE) PTE.LTD. (*3)		
	SAPPORO REAL ESTATE CO.,LTD.			SAPPORO REAL ESTATE CO.,LTD.		
	YGP REAL ESTATE CO., LTD.			YGP REAL ESTATE CO., LTD.		
	SAPPORO URBAN DEVELOPMENT CO., LTD.			SAPPORO URBAN DEVELOPMENT CO., LTD.		
Real Estate	TOKYO ENERGY SERVICE CO., LTD.		Real Estate	TOKYO ENERGY SERVICE CO., LTD.		
	SAPPORO SPORTS PLAZA CO., LTD.			SAPPORO SPORTS PLAZA CO., LTD.		
	YOKOHAMA KEIWA BUILDING CO., LTD.			YOKOHAMA KEIWA BUILDING CO., LTD.		
	SAPPORO FOODS NET CO., LTD.			SAPPORO FOODS NET CO., LTD.		
Other	SAPPORO FINE FOODS CO., LTD.		Other	SAPPORO FINE FOODS CO., LTD.		
	SAPPORO GROUP MANAGEMENT LTD.			SAPPORO GROUP MANAGEMENT LTD.		
	SAPPORO GROUP LOGISTICS CO., LTD.(newly established			SAPPORO GROUP LOGISTICS CO., LTD.		
	,,,			SAPPORO LOGISTICS SYSTEMS CO., LTD.(*1)		
				2 2 23.		
Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.		Corporate and eliminations	SAPPORO HOLDINGS LTD. SAPPORO GROUP MANAGEMENT LTD.		

<sup>\*1.</sup> Effective from the fiscal year ending December 31, 2013, SAPPORO LOGISTICS SYSTEMS CO., LTD. and POKKA LOGISTICS CO., LTD., previously included under the Japanese Alcoholic Beverages and Food & Soft Drinks segments, respectively, have been reclassified to the Other segment

<sup>\*2.</sup> Sapporo Beverage Co., Ltd. and POKKA CORPORATION were dissolved in an absorption-type merger with Pokka Sapporo Food & Beverage Ltd. on January 1,

<sup>\*3.</sup> Effective from the fiscal year ending December 31, 2013, Pokka Food (Singapore) Pte. Ltd., previously included under the Food & Soft Drinks segment, has been reclassified to the Restaurants segment. Accordingly, Pokka Food (Singapore) Pte. Ltd. was renamed Sapporo Lion (Singapore) Pte. Ltd. in April 2013.

#### Consolidated Forecasts (Year ending December 31, 2013)

\* Forecasts are unchanged from the figures announced on February 8, 2013.

(billions of ven)

#### **Condensed Consolidated Statements of Income**

Condensed Consolidated Statements of	Income			(billions of yen)	
	Year ended December 31, 2012	Year ending December 31, 2013 (Forecast)	Change	Change (%)	
Japanese Alcoholic Beverages(*1)	269.9	275.2	5.2	1.9%	
International	36.1	43.3	7.1	19.9%	
Food & Soft Drinks (*1)	129.0	136.5	7.4	5.8%	
Restaurants(*1)	26.6	26.8	0.1	0.7%	
Real Estate	23.2	23.6	0.3	1.6%	
Other(*1)	7.5	6.6	(0.9)	(12.8)%	
Net sales	492.4	512.0	19.5	4.0%	
Japanese Alcoholic Beverages(*1)	7.5	9.0	1.4	19.6%	
International	(0.0)	0.0	0.0	-	
Food & Soft Drinks	0.3	1.0	0.6	174.7%	
Restaurants(*1)	0.5	0.8	0.2	48.4%	
Real Estate	9.3	8.3	(1.0)	(11.7)%	
Other(*1)	(0.4)	(0.1)	0.3	-	
General corporate and intercompany eliminations	(2.9)	(3.7)	(0.7)	-	
Operating income	14.4	15.3	0.8	6.1%	
Operating income before goodwill amortization	18.2	19.2	0.9	5.0%	
Non-operating income	3.2	2.3	(0.9)	(29.5)%	
Non-operating expenses	3.9	3.6	(0.3)	(9.8)%	
Ordinary income	13.6	14.0	0.3	2.3%	
Extraordinary gains	0.1	3.5	3.3	3246.1%	
Extraordinary losses	3.2	6.2	2.9	88.9%	
Income before income taxes and minority interests	10.5	11.3	0.7	7.5%	
Income taxes	5.3	5.9	0.5	10.3%	
Minority interests (loss)	(0.2)	(0.1)	0.1	-	
Net Income	5.3	5.5	0.1	2.0%	

<sup>\*1:</sup>Effective from the fiscal year ending December 31, 2013, SAPPORO LOGISTICS SYSTEMS CO., LTD. and POKKA LOGISTICS CO., LTD., previously included under the Japanese Alcoholic Beverages and Food & Soft Drinks segments, respectively, have been reclassified to the Other segment

Pokka Food (Singapore) Pte. Ltd., previously included under the Food & Soft Drinks segment, has been reclassified to the Restaurants segment. On April 1, 2013, Pokka Food (Singapore) Pte. Ltd. changed its name to Sapporo Lion (Singapore) Pte. Ltd.

Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2012 have been retroactively adjusted to reflect these changes.

### **Condensed Consolidated Statements of Cash Flows**

	Year ended December 31, 2012	Year ending December 31, 2013 (forecast)	Change	Change (%)
Cash flows from operating activities	29.6	30.2	0.5	2.0%
Cash flows from investing activities	(59.4)	(24.0)	35.4	-
Free Cash flows	(29.8)	6.2	36.0	-

#### Sales Breakdown for Japanese Alcoholic Beverages

Sales (including liquor tax) (billions of yen)

	Year ended December 31, 2012	Year ending December 31, 2013	Change	Change (%)
Beer	158.0	159.2	1.2	0.8%
Happoshu	5.5	3.8	(1.6)	(29.8)%
New genre	70.1	73.5	3.4	4.9%
Total	233.6	236.7	3.0	1.3%

Sales (excluding liquor tax) (billions of yen)

				(4
	Year ended December 31, 2012	Year ending December 31, 2013	Change	Change (%)
Beer	76.8	77.0	0.1	0.2%
Happoshu	3.0	2.1	(0.9)	(29.9)%
New genre	48.5	51.0	2.4	5.1%
Total	128.5	130.2	1.7	1.3%

segment.
On July 1, 2013, Pokka Logistics Co., Ltd., was dissolved following an absorption-type merger with Sapporo Logistics Systems Co., Ltd.

\* Forecasts are unchanged from the figures announced on February 8, 2013.

Breakdown of key income Changes

(hillions of yen)

		Change factor	Year ended December 31, 2012	Year ending December 31, 2013 (Forecast)	Change	Details
	Beer and related products		5.4	6.8	1.4	
	Marginal profit	Subtotal			2.0	
		Increase (decrease) in volume / Product mix			1.5	Beer +0.7
						Happoshu -0.6
						New genre +1.3
						Product mix, etc. +0.1
		Out.				Sapporo Premium Alcohol Free, RTD,
		Other			0.5	Production costs, other factors
	Fixed and other costs	Subtotal			(0.6)	
	T Mod and other ocoto	Sales promotion costs			(1.3)	
		Facility cost			1.2	
		Other			(0.6)	
	Wine enirite and sheeby	Other	1.5	2.0	0.5	
	Wine, spirits, and shochu Other		0.6	0.2	(0.4)	
Jap	anese Alcoholic Beverages		7.5	9.0	1.4	
	North America and other		1.6	1.8	0.2	
		Increase (decrease) in volume / Product mix				Increase in volume SLEEMAN 107%, Sapporo 118
		Marketing costs				SLEEMAN BREWERIES LTD., SAPPORO U.S.A., INC.
		Other			(0.2)	Silver Springs Citrus, Inc. / Increase in costs, etc.
	Vietnam		(1.7)	(1.8)	(0.1)	
		Increase (decrease) in volume / Product mix			0.5	Increase in volume
		Marketing costs			(0.4)	
		Other			(0.2)	Depreciation and amortization, etc.
nt	ernational	·	(0.0)	0.0	0.0	
	Japanese Food & Soft Drir	nke	(0.1)	0.0	0.1	
	bapanese i eed a cent biii	Increase (decrease) in volume / Product mix	(0.1)	0.0		Increase in volume
		Production costs				
					(0.3)	Increase in production costs, etc.
		Other costs			(1.0)	Increase in system costs, CI costs, etc.
	Other		0.4	0.9	0.5	International business, Restaurants, other factor
=0	od & Soft Drinks		0.3	1.0	0.6	,
-		Existing stores			0.1	
		New stores / Refurbished stores			0.1	
	staurants	New Stoles / Itelubished Stoles	0.5	0.0		
(e	Staurants	I= -	0.5	0.8	0.2	
		Rent			(1.0)	
		Sales			(0.1)	
₹ea	al Estate		9.3	8.3	(1.0)	
		Food business			0.3	
		Other			0.0	Insurance Business
Oth	ier		(0.4)	(0.1)	0.3	
301	neral corporate and intercom	nany eliminations	(2.9)	(3.7)	(0.7)	
	•	party curimitations	` ,			
era	ting income		14.4	15.3	0.8	
era	ting income before goodwill	amortization	18.2	19.2	0.9	
	J	Financial income (expense)	(2.5)	(1.9)	0.6	Reduction of interest payments
		Equity in income (losses) of affiliates	0.2	0.2	0.0	reduction of litterest payments
			1.6	0.4	(1.2)	
ı.	n approxima income and	Other	(0.8)			
	n-operating income and expe	11242	. ,	(1.3)	(0.5)	
ina	ary income		13.6	14.0	0.3	
		Gain on sales of investment securities	0.0	3.5	3.4	
		Other extraordinary gains	0.1	-	(0.1)	
		Loss on sales/disposal of property, plant and equipment	(2.1)	(1.3)	0.8	
		Impairment losses	(0.2)	-	0.2	
		Other extraordinary losses	(1.0)	(4.9)	(3.9)	
· v+	raordinary gains and losses		(3.2)	(2.7)	0.5	
		in cultiv interests				
	e before income taxes and m		10.5	11.3	0.7	
	ange in income taxes and mi	nority interests (loss)	(5.1)	(5.8)	(0.7)	
'n	arigo ar aroomo taxoo aria mi	. ,				

	Year ended December 31, 2012	Year ending December 31, 2013		
Yen/US\$	79.81	85.00		
Yen/CAN\$	79.83	83.00		
Yen/EUR	102.56	105.00		

#### Consolidated Forecasts (Year ending December 31, 2013)

\* Forecasts are unchanged from the figures announced on February 8, 2013.

**Segment Information** 

(billions of yen)

Year ended December 31, 2012	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales(*1)	269.9	36.1	129.0	26.6	23.2	7.5	-	492.4
Operating income	7.5	(0.0)	0.3	0.5	9.3	(0.4)	(2.9)	14.4
(Operating income before goodwill amortization)	7.5	1.0	3.1	0.5	9.3	(0.4)	(2.9)	18.2
Sales promotion costs								
Sales incentives and commissions	18.6	0.2	13.9	0.0	0.0	0.1	(0.1)	32.8
Advertising and promotion expenses	13.8	1.1	3.8	0.9	0.3	0.0	(0.0)	20.2
Promotion items	4.5	1.8	0.0	0.0	0.0	0.0	0.0	6.4
Depreciation and amortization	12.4	1.5	6.6	0.5	4.6	0.0	0.0	25.8
Amortization of goodwill	0.0	1.1	2.7	0.0	0.0	0.0	0.0	3.8
EBITDA (*2)	19.9	2.5	9.7	1.1	14.0	(0.4)	(2.9)	44.0
Capital expenditures (cash basis)	3.0	1.9	3.4	0.6	42.1	0.4	2.0	53.8
Payment of lease obligations	0.0	0.1	3.6	0.0	0.0	0.0	0.0	3.9

Year ending December, 31, 2013 (Forecast)	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	275.2	43.3	136.5	26.8	23.6	6.6	-	512.0
Operating income	9.0	0.0	1.0	0.8	8.3	(0.1)	(3.7)	15.3
(Operating income before goodwill amortization)	9.0	1.1	3.7	0.8	8.3	(0.1)	(3.7)	19.2
Depreciation and amortization	11.2	1.7	6.3	0.7	4.4	0.1	0.0	24.4
Amortization of goodwill	0.0	1.1	2.7	0.0	0.0	0.0	0.0	3.9
EBITDA (*2)	20.2	2.8	10.0	1.5	12.7	0.0	(3.7)	43.6
Capital expenditures (cash basis)	4.8	2.1	6.6	0.9	5.5	0.1	1.0	21.0
Payment of lease obligations	0.0	0.0	4.0	0.0	0.0	0.0	0.0	4.0

Change	Japanese Alcoholic Beverages	International	Food & Soft Drinks	Restaurants	Real Estate	Other	Corporate and eliminations	Consolidated total
Net sales	5.2	7.1	7.4	0.1	0.3	(0.9)	0.0	19.5
Operating income	1.4	0.0	0.6	0.2	(1.0)	0.3	(0.7)	0.8
(Operating income before goodwill amortization)	1.4	0.0	0.6	0.2	(1.0)	0.3	(0.7)	0.9
Depreciation and amortization	(1.2)	0.1	(0.3)	0.1	(0.2)	0.0	0.0	(1.3)
Amortization of goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA (*2)	0.2	0.2	0.2	0.3	(1.3)	0.4	(0.7)	(0.4)
Capital expenditures (cash basis)	1.7	0.1	3.1	0.2	(36.6)	(0.3)	(1.0)	(32.8)
Payment of lease obligations	0.0	(0.1)	0.3	0.0	0.0	0.0	0.0	0.0

<sup>\*1:</sup>Effective from the fiscal year ending December 31, 2013, SAPPORO LOGISTICS SYSTEMS CO., LTD. and POKKA LOGISTICS CO., LTD., previously included under the Japanese Alcoholic Beverages and Food & Soft Drinks segments, respectively, have been reclassified to the Other segment. On July 1, 2013, Pokka Logistics Co., Ltd., was dissolved following an absorption-type merger with Sapporo Logistics Systems Co., Ltd.

Pokka Food (Singapore) Pte. Ltd., previously included under the Food & Soft Drinks segment, has been reclassified to the Restaurants segment. On April 1, 2013, Pokka Food (Singapore) Pte. Ltd. changed its name to Sappore Lion (Singapore) Pte. Ltd.

Accordingly, the consolidated financial statements for the fiscal year ended December 31, 2012 have been retroactively adjusted to reflect these changes.

Effective from the fiscal year ended December 31, 2012, in conjunction with the transfer of IT assets held by the Sapporo Group to Sapporo Group Management Ltd.,

IT asset depreciation and amortization has been adjusted between the Japanese Alcoholic Beverages segment and Corporate and eliminations. The adjustments are 2.0 billion yen for the year ending December 31, 2013 and 2.1 billion yen for the year ended December 31, 2012.

<sup>\*2 :</sup> EBITDA = Operating income + Depreciation and amortization + Amortization of goodwill

<sup>\*3 :</sup> Full year estimate for sales promotion costs is not disclosed.